Lesson Classification: UNCLASSIFIED

Lesson ID: 80168-59293

Title: COMBAT INTELLIGENCE CENTER

Operation/Exercise Name: TEECG EXERCISE Observed: 01 Dec 1995

Originator: MCAGCC

POC: CAPT ROGAN Commercial: (619)830-6117 DSN: 9576117

5. (U) OBSERVATION:

The designation of a regimental staff as a MAGTF staff during the CAX has definite connotations for enhanced intelligence operations capabilities and requirements. These enhanced intelligence operations & requirements dictate both efficient utilization of existing intelligence personnel as well as integration of additional intelligence personnel and systems from external sources.

6. (U) DISCUSSION:

MAGTF intelligence operations should be focused on the development of tactical intelligence to facilitate the decision making process of commanders at all levels throughout the force. The concept of MAGTF intelligence support ensures that the required intelligence is available to the commander in time to influence his decision making process. The establishment of a MAGTF Combat Intelligence Center (CIC) provides the foundation for enhanced intelligence capabilities and provides centralized direction for collection, production, and dissemination efforts of organic and supporting intelligence assets, ensuring that these efforts remain focused on satisfying the Priority Intelligence Requirements (PIRs) essential to mission success.

7. (U) LESSON LEARNED:

That in order to act effectively as a MAGTF intelligence section, a regimental intelligence section should establish a Combat Intelligence Center (CIC).

8. (U) RECOMMENDED ACTION:

Any regiment designated to act as a MAGTF, either for a CAX or a real-world contingency establish a CIC within the MAGTF CP to perform the primary functions of the MAGTF intelligence section. This CIC includes the subelements listed below:

- MAGTF All-Source Fusion Center (MAFC); primary analysis and production element of the MAGTF. Processes, produces, and disseminates all-source intelligence products in response to requirements of the MAGTF. All-source products may include IMINT, HUMINT, or other products from non-organic theater or national intelligence collection assets.

- Surveillance and Reconnaissance Center (SARC); primary element for the supervision of MAGTF organic collection operations. Directs, coordinates, and monitors intelligence collection operations conducted by such MAGTF organic collection assets as reconnaissance teams, SCAMP sensors, UAV reports, etc.
- Operational Control & Analysis Center (OCAC); main node for the direction and coordination of SIGINT operations of the MAGTF. The CIC must serve as the primary intelligence node for the entire MAGTF. It must remain responsive to the requirements of all elements of the MAGTF. In this intelligence support concept, the MAGTF intelligence section should perform the following functions:
- Provide centralized direction for all MAGTF intelligence operations.
- Plan and implement a concept for intelligence support based on the mission, concept of operations, and commander's intent.
- Consolidate, validate, and prioritize information requirements (IR) of the entire force.
 - Recommend MAGTF PIRs to the MAGTF commander.
 - Maintain a consolidated, all-source production center in the MAFC.
 - Develop the MAGTF collection plan.
- Direct the employment of MAGTF organic collection assets through the SARC.
- Submit consolidated requests for external intelligence support to appropriate agencies.
- Link the MAGTF to national, theater, joint, and other service and allied intelligence assets.
- Prepare and execute a comprehensive counterintelligence plan with recommended force protection measures as well as CI offensive and defensive operations.

9. (U) COMMENTS:

The primary shortfall of most regimental intelligence staffs that deploy to the CAX as a MAGTF is a lack of ability to satisfy the enhanced requirements such a MAGTF intelligence section must fulfill. The establishment of a CIC requires the allocation of additional logistical and communications resources not normally associated with intelligence operations at a regimental level. The early

identification of the need for a CIC will serve to organize the MAGTF's intelligence effort and maintain the MAGTF perspective during all phases of the operations and planning for such allocation of additional resources. The primary source for the above information on the subject of MAGTF intelligence operations is FMFM 3-20 INTELLIGENCE (currently in draft). Also see FMFM 3-21 MAGTF INTELLIGENCE OPERATIONS for more intelligence operational guidance.

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